



Leveraging SWOT Analysis for Effective Electric Vehicle Marketing:

A Literature Review

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Abstract

With the rise of electric vehicles (EVs) as a sustainable alternative to traditional vehicles, understanding the market dynamics is essential for stakeholders. This study investigates the impact of SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis on the marketing strategies of EVs. The research synthesizes existing knowledge, examining EV advantages such as zero emissions and lower operating costs, alongside disadvantages like limited range and high initial costs. It also addresses challenges from internal combustion engines, supply chain issues, and regulatory uncertainties, while exploring opportunities in government subsidies and technological advancements. The methodology involves a comprehensive literature review to provide a holistic view of the EV market. Key findings indicate that despite significant benefits, several challenges hinder widespread EV adoption. This study highlights areas for improvement and strategic focus for industry stakeholders and policymakers. Future efforts should enhance battery technology, expand charging infrastructure, and establish robust regulations to promote EV proliferation and support sustainable transportation.

Keywords: 1) SWOT analysis 2) electric vehicles 3) marketing strategies 4) regulatory framework 5) Battery technology

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Introduction

The introduction of green products has spurred a significant shift in consumer preferences and industrial strategies, driven by increasing sustainability concerns. Electric vehicles (EVs) have emerged as key players in this movement, embodying the fusion of consumer demand, environmental consciousness, and technological progress Chen and Midler (2016, p. 248). With global efforts to combat climate change intensifying, the electric vehicle market has witnessed remarkable growth and attention (International Energy Agency, 2023, pp. 22-27). EVs symbolize a commitment to sustainable living and offer a solution to air pollution and fossil fuel dependence (Greenpeace, 2021, pp. 13-19).

The rising demand for sustainable mobility solutions is reshaping the automotive industry, with stakeholders such as governments, car manufacturers, and consumers prioritizing EV adoption (Buhmann and Criado, 2023, pp. 2-4). Effective marketing strategies are essential for manufacturers to capitalize on this opportunity, requiring a comprehensive understanding of the EV marketing landscape. Conducting a SWOT analysis is crucial for developing strategies that leverage EV advantages while addressing challenges (Fauzan, et al., 2019, pp. 130-134; Gürel and Tat, 2017, pp. 998-1000). While previous studies have emphasized the importance of SWOT analysis in EV marketing strategy, further exploration of its applicability and relevance is warranted (Kongklaew, Phoungthong and Techato, 2021, pp. 20-26; Sharath Kumar and Praveena, 2023, pp. 744-747). This review aims to evaluate the strengths

and weaknesses of electric vehicles, identify growth opportunities, and examine external threats. The study seeks to integrate market dynamics through a comprehensive literature review and provide strategic recommendations for overcoming challenges, advancing technology, expanding infrastructure, and promoting sustainable transportation.

Literature Review

Electric Vehicles

The history of electric vehicles (EVs) dates back to the early 1900s when they were a popular choice, constituting nearly a third of all automobiles. However, the rise of internal combustion engine (ICE) vehicles, fueled by inexpensive oil costs, overshadowed EVs until the detrimental environmental impact of ICE vehicles prompted a resurgence of interest in EVs during the 1960s and 1970s. This interest peaked with the unveiling of the General Motors EV1 in 1996, followed by the introduction of EV models by other major automakers like Ford, Toyota, and Honda, alongside the commercial success of the Toyota Prius, the first hybrid electric vehicle (HEV). Presently, the electric vehicle market is dominated by models such as the Tesla Model S, Nissan Leaf, and Chevrolet Volt, categorized into four main powertrain types: battery electric vehicle (BEV), hybrid electric vehicle (HEV), plug-in hybrid electric vehicle (PHEV), and fuel cell electric vehicle (FCEV) (Figure 1) (Bin Ahmad, et al., 2022, pp. 1-17).

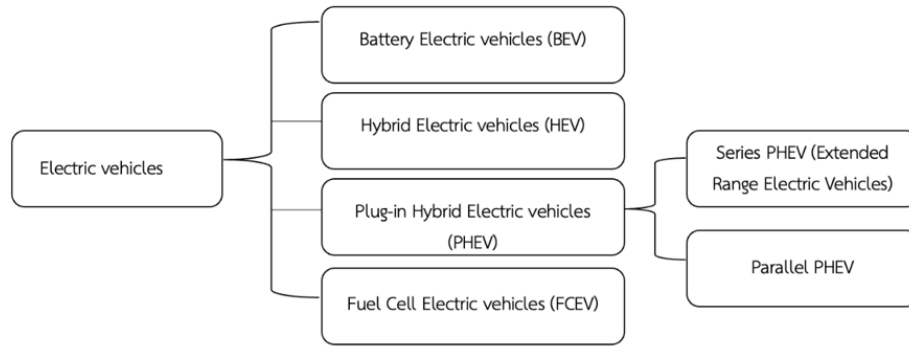


Figure 1 General Electric vehicle classification

(Adapted from Kene, Olwal and van Wyk, 2021, p. 5)

Battery Electric Vehicle (BEV)

The sole source of power for battery electric vehicles (BEVs) is electrical energy stored in a lithium-ion battery pack, renowned for its high energy density, affordability, and extended lifespan. Depending on the type of motor, a converter draws power from the battery pack to drive the propulsion motor. BEVs are equipped with regenerative braking systems to recover energy and achieve high efficiency levels of over 90%. Typically, an AC/DC electrical power source is plugged in

to charge the battery pack (Figure 2). Despite their benefits, BEVs have drawbacks, including extended charging times, range anxiety, and increased costs and weight associated with larger battery packs. For instance, the Nissan Leaf EV has a range of approximately 320 km and a battery capacity of 62 kWh (Chen, et al., 2012, pp. 1-6; Grunditz and Thiringer, 2016, pp. 270-276; König, et al., 2021, pp. 2-29; Mersky, et al., 2016, pp. 57-58; Pelegov and Pontes, 2018, pp. 1-9).

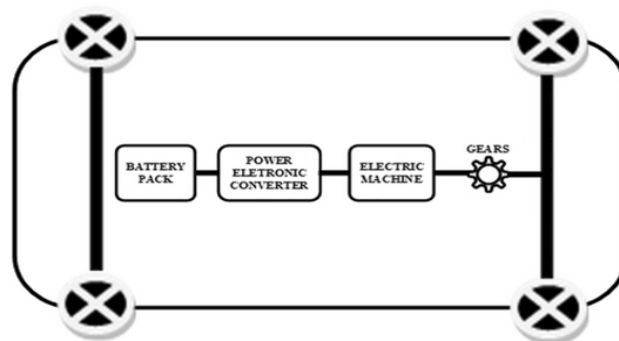


Figure 2 Layout of Battery Electric Vehicle (BEV)

(Adapted from Macharia, Garg and Kumar, 2023, p. 4)

Hybrid Electric Vehicle (HEV)

"The drawbacks of battery electric vehicles (BEVs), such as high battery costs, range anxiety, and problems with charging infrastructure, are addressed by hybrid electric vehicles (HEVs). Hybrid electric vehicles (HEVs) combine an internal combustion engine (ICE) and an electric motor to provide advantages such as reduced emissions, high fuel efficiency, effective drivetrain, and lack of range anxiety. The battery acts as a supplementary power source depending on driving conditions and torque requirements, with the internal combustion engine (ICE) serving as the main

power source (Figure 3). Plug-in hybrid electric vehicles (PHEVs) utilize an Energy Management System (EMS) to reduce fuel consumption and maximize energy efficiency. Additionally, they use regenerative braking to replenish the battery while braking. HEVs do not need external charging, in contrast to BEVs, because regenerative braking or the ICE refills the battery. HEV topologies offer versatility in powertrain design and operation, with options for parallel, series, series-parallel, and multimode operation (Sabri, Danapalasingam and Rahmat, 2016, pp. 1433-1442; She, et al., 2017, pp. 29-40; Zhao, et al., 2019, pp. 174-183).

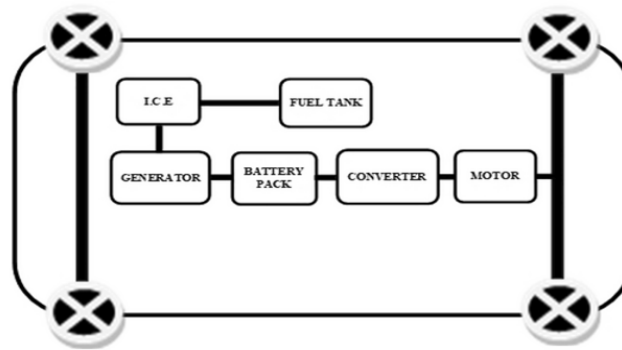


Figure 3 Layout of Hybrid Electric Vehicle (HEV)

(Adapted from Macharia, Garg and Kumar, 2023, p. 4)

Plug-In Hybrid Electric Vehicle (PHEV)

"The features of hybrid electric vehicles (HEVs) for longer range and battery electric vehicles (BEVs) for city driving are combined in plug-in hybrid electric vehicles (PHEVs). To maximize range, emissions, and fuel efficiency, they have intricate controls. PHEVs are propelled by both an electric motor and an engine that runs on gasoline. Although their designs are similar to parallel HEVs, they feature an external charging connector for battery pack refilling (Figure 4). Compared to HEVs, PHEVs have larger, more potent traction motors and batteries with greater energy capacities. The

vehicle can operate in three different modes: charge-sustaining mode, which uses both the electric motor and the internal combustion engine (ICE) to maintain traction while the battery's state of charge (SoC) is maintained; electric vehicle mode, which uses the electric motor alone to power the vehicle until the SoC of the battery drops; and charge-depleting mode, which uses the electric motor to deplete the battery SoC and the ICE to provide extra power as needed. One such vehicle is the Mitsubishi Outlander, which has a 12-kWh battery and a 50 km electric range (Axsen and Kurani, 2013, pp. 532-543).

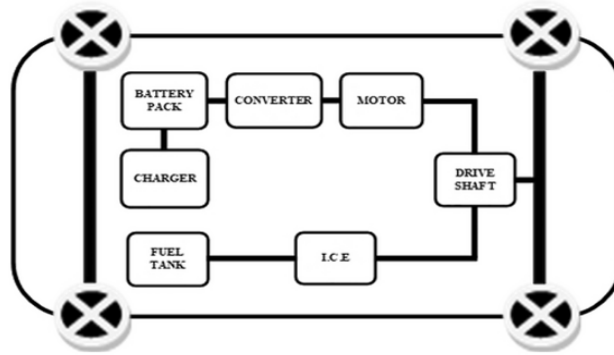


Figure 4 Layout of Plug-In Hybrid Electric Vehicle (PHEV)

(Adapted from Macharia, Garg and Kumar, 2023, p. 5)

Fuel Cell Electric Vehicle (FCEV)

Fuel cell electric vehicles (FCVs) utilize fuel cells to convert chemical energy into electrical energy without combustion, resulting in zero emissions. These vehicles incorporate a fuel cell composed of a cathode and anode submerged in an electrolyte, where catalysts facilitate the reaction of oxygen and hydrogen (Figure 5). The process produces water as a byproduct and separates hydrogen into protons and electrons. Protons move through the electrolyte while electrons generate current through a circuit. Continuous energy production occurs as long as hydrogen is supplied

to the reaction chamber. A DC-DC converter adjusts the fuel cell's output to power the electric motor, typically a BLDC motor, and charge the battery pack. Additionally, an inverter can convert DC to AC if needed. FCVs are characterized by quiet operation, low heat generation, high energy density, efficiency, transient response, performance, and dependability. However, the high cost of hydrogen fuel necessitates extensive maintenance (Cano, et al., 2018, pp. 279-289; Iclodean, et al., 2017, pp. 1-9; Muthukumar, et al., 2021, pp. 1181-1187).

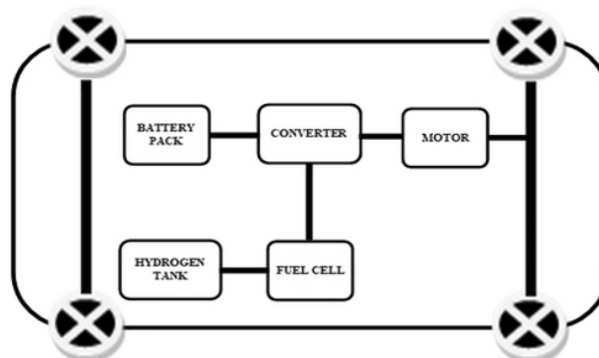


Figure 5 Layout of Fuel Cell Electric Vehicle (FCEV)

(Adapted from Macharia, Garg and Kumar, 2023, p. 5)

Series-Parallel power-split HEV

In the series hybrid electric vehicle (HEV) configuration, an internal combustion engine (ICE) is linked to a generator, forming a single power transmission system (Figure 6). The ICE's motion is converted into electrical energy by the generator, which is then used to power the electric motor or recharge the EV battery. For all-wheel drive (AWD), the electric motor can be positioned on the front, rear, or both axles. The ICE activates to recharge the battery when its state of charge (SoC) falls below a set level and deactivates when the battery reaches a specified level. However,

compared to parallel HEVs, series HEVs incur higher drivetrain costs due to the need for a larger and more complex battery. Additionally, the absence of a direct mechanical connection between the engine and the wheels in series HEVs adds weight and complexity, potentially impacting efficiency. Overall, series HEVs may be pricier and face challenges related to design and efficiency compared to parallel HEVs, despite offering advantages such as enhanced efficiency and flexibility in power distribution (Pei, et al., 2018, pp. 103-116; Sabri, Danapalasingam and Rahmat, 2016, pp. 1433-1442; Zhuang, et al., 2020, pp. 1-15).

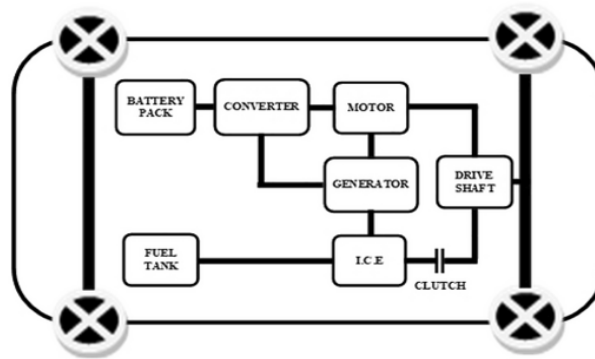


Figure 6 Layout of Series-Parallel power-split HEV
(Adapted from Macharia, Garg and Kumar, 2023, p. 6)

Parallel hybrid electric vehicle

The parallel hybrid electric vehicle (HEV) configuration incorporates both mechanical and electrical power distribution to the drivetrain. Its components include the internal combustion engine (ICE), drive shaft, gasoline tank, battery pack, converter, and an electric machine capable of acting as a generator or motor (Figure 7). Power to propel the wheels can be supplied either by a traction motor (electrical pathway) or the ICE (mechanical pathway), both linked in parallel to the drive shaft. This setup optimizes efficiency, fuel

economy, and pollution reduction, with the electrical pathway operating at low speeds and the mechanical pathway at high speeds. Control algorithms determine the power source based on the vehicle's drive profile. The electric machine serves as a generator during ICE operation or regenerative braking, recharging the battery via the converter. At high speeds, the ICE functions as a generator to replenish the battery. Regenerative braking further contributes to electricity generation. Continuous Variable Transmission (CVT) is often preferred over Fixed Transmission in ICEs to enhance

efficiency, though parallel HEVs may experience reduced efficiency at lower speeds due to limitations in RPM range (Chen, et al., 2019,

pp. 1-3; Kumar, Gupta and Jain, 2013, pp. 1-6; Zhuang, et al., 2020, pp. 1-15).

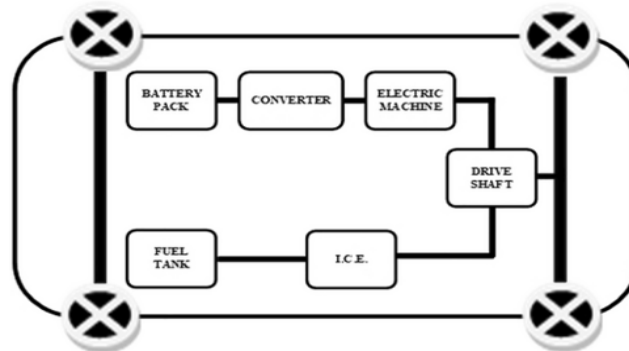


Figure 7 Layout of Parallel hybrid electric vehicle
(Adapted from Macharia, Garg and Kumar, 2023, p. 6)

Research Methodology

Based on a thorough analysis of the body of research pertinent to EV marketing tactics, this study employed a qualitative research design. Data was collected from several scholarly databases to ensure an exhaustive review. Key search phrases used include "electric vehicle marketing," "EV SWOT analysis," "EV technology," "customer support in EV," "EV industry," and "sustainable transportation."

To identify relevant themes and trends in EV marketing strategies, the researcher examined key findings and insights from various research studies. This involved analyzing the SWOT (strengths, weaknesses, opportunities, and threats) of different EV manufacturers and their marketing strategies. The outcomes were then compiled to provide EV manufacturers with a comprehensive picture of the competitive environment and tactical suggestions to boost strategic marketing of Electric vehicles were made by the author.

Results

SWOT Analysis on Electric Vehicles

Electric vehicles (EVs) have emerged as a promising solution to address environmental concerns and reduce dependency on fossil fuels in the transportation sector. Conducting a SWOT (Strengths, Weaknesses, Opportunities, Threats) analysis on electric vehicles can provide insights into their current position in the market and potential areas for improvement (Figure 8).

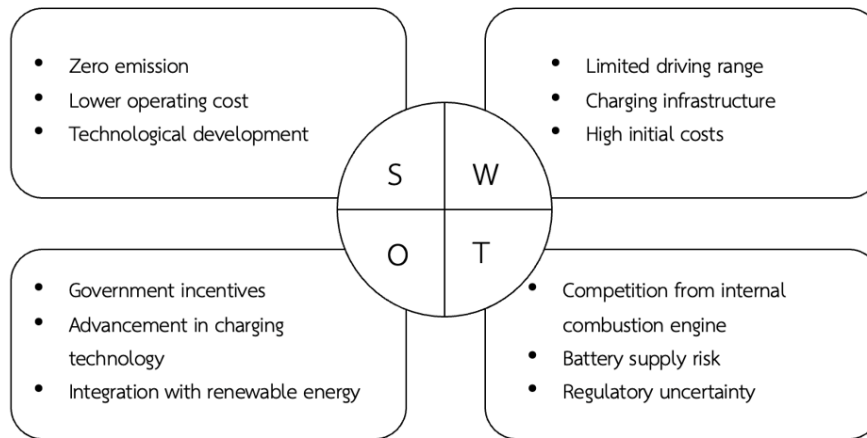


Figure 8 Visual representation of the internal strengths and weaknesses as well as external opportunities and threats associated with electric vehicles.

Strengths

Zero Emissions

Electric vehicles (EVs) offer substantial environmental benefits by producing zero tailpipe emissions, thus improving air quality and public health. This reduction in emissions aligns with global efforts to address climate change and mitigate the adverse impacts of air pollution (Wang, Erdogan and Ducca, 2019, pp. 1-13). EVs contribute to decarbonizing the transportation industry, particularly when powered by renewable energy sources such as solar, wind, or hydroelectric power (Axsen and Kurani, 2013, pp. 532-543; Tiwari, et al., 2024, pp. 2-6). Beyond emission reduction, EV adoption supports sustainable development objectives by reducing reliance on finite fossil fuels and stimulating economic growth in sectors such as battery production and renewable energy (Jia, et al., 2023, pp. 21-32; Kim, et al., 2023, pp. 1-6; Sierzchula, et al., 2014, pp. 183-194).

In conclusion, the adoption of EVs promotes environmental sustainability, cleaner air, and lower greenhouse gas emissions, paving

the way for a healthier and more sustainable transportation system for future generations.

Lower Operating Costs

The cost advantages of electric vehicles (EVs) over traditional combustion engine vehicles stem from several factors. Firstly, the stable and predictable nature of electricity rates compared to fluctuating fossil fuel prices contributes to reduced running expenses for EV owners. Additionally, EVs have simpler drivetrains with fewer moving parts, resulting in lower maintenance requirements and cost savings (Alanazi, 2023, pp. 1-19). Research indicates that these long-term savings may outweigh the initial higher cost of EV ownership, particularly in regions with incentives for EV adoption and low energy prices (Auza, et al., 2023, pp. 1-16).

Moreover, EV owners can optimize energy costs through smart charging during off-peak hours and integration with renewable energy sources such as solar or wind power (Lebeau, et al., 2013, pp. 1-2; Liu, et al., 2021, pp. 1-6). This not only reduces operating expenses but also minimizes carbon footprint,



making EVs an appealing option for those seeking cost-effective and environmentally friendly transportation solutions (Tiwari, et al., 2024, pp. 2-6).

Technological developments

Technological advancements, particularly in battery technology, have significantly enhanced the performance and competitiveness of electric vehicles (EVs) (Jiang, et al., 2021, pp. 1-5; Sierzchula, et al., 2014, pp. 183-194). These advancements, classified as an internal environment factor, have addressed major issues such as limited driving range and long charging times. High-energy-density lithium-ion batteries have been instrumental in increasing energy storage capacity within the same physical footprint, thereby extending EV driving range (Vighnesh, Manoj, and Rao, 2022, pp. 594-600). Furthermore, research into fast-charging technology has resulted in decreased charging times, making long-distance travel more feasible for EV. Advancements like wireless charging systems have further improved convenience and usability. Additionally, developments in regenerative braking systems, electric drivetrain technology, and vehicle lightweighting have contributed to improved overall performance and energy efficiency of EVs (Feng and Magee, 2020, pp. 1-6; Hossain, et al., 2022, pp. 1-21). These technological enhancements have not only increased consumer appeal but have also positioned EVs as competitive alternatives to conventional internal combustion engine vehicles. Overall, advancements in EV technology, particularly in battery technology and charging infrastructure, have significantly enhanced the appeal

and competitiveness of EVs in the automotive market.

Weaknesses

Limited Driving Range

The limited driving range of electric vehicles (EVs) poses a significant obstacle to their widespread acceptance, leading to what is commonly referred to as "range anxiety." Despite advancements in battery technology and charging infrastructure, consumers remain hesitant to adopt EVs as their primary mode of transportation. Research highlights the importance of addressing range constraints to accelerate the uptake of electric automobiles. Studies emphasize the role of battery technology and charging infrastructure in overcoming range limitations. Increasing EV driving range and alleviating range anxiety necessitate improvements in battery energy density and the establishment of fast-charging networks strategically placed along key thoroughfares and highways (Gurusamy, Ashok and Mason, 2023, pp. 1-3; Hasib, et al., 2021, pp. 1-6; Kim, Lee and Lee, 2017, pp. 1-15)

Legislative interventions and incentives play a crucial role alongside technological advancements. Governments can encourage the construction of fast-charging infrastructure, fund research in battery technology, and provide tax credits, rebates, and subsidies to make EVs more accessible to consumers. Innovative solutions such as battery swapping and vehicle-to-grid (V2G) technologies show promise in extending the driving range of EVs. Battery swapping allows for quick replacement of depleted batteries with fully charged ones at designated stations, while V2G technology

enables EVs to store and return energy to the grid, enhancing adaptability and sustainability (Kumar, et al., 2023, pp. 28-31).

Charging Infrastructure

The widespread adoption of electric vehicles (EVs) is hindered by the phenomenon known as "range anxiety," which can be alleviated by developing charging infrastructure (Funke, et al., 2019, pp. 224-242). However, regional disparities in accessibility and availability of charging stations pose challenges, particularly in rural areas. Research emphasizes the importance of expanding charging infrastructure, especially in low-density areas, through strategic planning and investment. Government regulations and incentives play a vital role in promoting private investment in charging infrastructure (Sommer and Vance, 2021, pp. 1-5). Cutting-edge technologies like vehicle-to-grid (V2G) integration and smart charging enhance infrastructure efficiency (Omase, et al., 2023, pp. 834-838). Workplace and home charging options complement public infrastructure, reducing range anxiety and promoting EV adoption (Efthymiou, et al., 2017, pp.1-4)

In conclusion, overcoming obstacles to EV adoption requires addressing charging infrastructure accessibility and availability, supported by technology, regulations, and strategic planning (Kavianipour, et al., 2022, pp. 597-609; Soltanpour, et al., 2023, pp. 1053-1071.).

High Initial Costs

The high initial costs of electric vehicles (EVs) present a significant barrier to widespread adoption, primarily attributed to the expense of battery technology. Although

advancements have led to reduced battery costs over time, they remain a major component of EV manufacturing expenses (Lebeau, et al., 2013, pp. 1-9; Liu, et al., 2021, pp. 1-6). Factors influencing battery costs include raw material prices, manufacturing complexity, and economies of scale (Kumar, et al., 2023, pp. 1-13). Limited EV models and production numbers compared to conventional vehicles may further elevate costs, although economies of scale could potentially drive prices down with increased production volumes (Alanazi, 2023, pp. 1-20)

A multifaceted approach involving market incentives, policy support, and technological advancements is necessary to address these challenges. Research and development efforts focused on improving battery manufacturing and reducing costs, alongside government incentives such as tax credits and rebates, can enhance EV affordability (Sierzchula, et al., 2014, pp. 183-194; Tarei, Chand and Gupta, 2021, pp. 1-10). Pro-EV legislation and policies encouraging EV usage can also stimulate market demand and incentivize automakers to offer EVs at lower prices (Milev, Hastings and Al-Habaibeh, 2021, pp. 204-206). Despite initial hurdles, ongoing developments in battery technology and supportive measures offer promising avenues for reducing EV prices and enhancing consumer accessibility.

Opportunities

Government Incentives

Government subsidies play a crucial role in incentivizing the adoption of electric vehicles (EVs) by reducing their cost and enhancing consumer appeal. Research has con-



sistently shown that government incentives effectively stimulate market demand for EVs and accelerate their adoption rate. Lichtenhaeler and Kasperk (2017, pp. 1-14) highlight the significance of government regulations and incentives in shaping consumer behavior and driving EV sales, emphasizing how financial incentives like tax credits, grants, and rebates substantially decrease EV prices, making them more competitive with traditional vehicles. Tarei, Chand and Gupta (2021, pp. 1-10) further support this notion, highlighting the positive impact of government subsidies on the Indian EV market expansion. These incentives not only lower EV costs for consumers but also incentivize automakers to invest in EV technology and infrastructure. Moreover, governments can promote EV use by supporting charging infrastructure development and implementing regulatory measures such as fuel economy requirements and emissions controls (Sierzchula, et al., 2014, pp. 183-194). Overall, government incentives are essential for promoting EV adoption by addressing financial barriers, stimulating market demand, and establishing supportive regulatory environments. Continued government support and deliberate policy interventions are crucial for accelerating the transition to greener and more sustainable transportation systems (Camara, Holtmark and Misch, 2021, pp. 1-18; Gong, Ardeshiri and Hossein Rashidi, 2020, pp. 1-8).

Advancements in Charging Technology

The advancement of charging technology, particularly through the implementation of fast chargers and wireless charging systems, plays a pivotal role in addressing range anxiety,

a major barrier to widespread electric vehicle (EV) adoption. Fast chargers, also known as rapid or DC fast chargers, drastically reduce charging times by providing high-power direct current (DC) to EV batteries, enhancing the practicality of long-distance travel (Axsen and Kurani, 2013, pp. 532-543; Hemavathi and Shinisha, 2022, pp. 44-47). Similarly, wireless charging systems offer seamless charging experiences by eliminating the need for physical plug-in connections, thereby enhancing user convenience and encouraging EV adoption (Kumar, et al., 2023, pp. 1-13). Strategic placement of these cutting-edge charging technologies along highways, key travel routes, and urban areas can bolster the EV charging network, facilitating easier access for EV owners (Omase, et al., 2023, pp. 834-840). Furthermore, advancements in charging technology contribute to the overall efficiency and sustainability of EVs, enabling stakeholders to minimize energy losses, alleviate grid congestion, and maximize the utilization of renewable energy sources (Bupesh Raja , Raja and Kavvampally, 2021, pp. 1-6)

In summary, developments in charging technology, such as fast chargers and wireless charging systems, are overcoming range anxiety and driving the transition to cleaner and more sustainable transportation options. These advancements improve the effectiveness, convenience, and sustainability of EV charging infrastructure, thus accelerating the adoption of electric vehicles (Kavianipour, et al., 2022, pp. 597-609; Naik and Vyjayanthi, 2021, pp. 1-6).

Integration with Renewable Energy

The integration of electric vehicles (EVs) with renewable energy sources in the transportation sector offers a viable solution to mitigate carbon emissions, enhance energy security, and promote sustainable development (Barman, Dutta and Azzopardi, 2023, pp. 1-13). By utilizing solar, wind, and other renewable energy sources to power EVs, stakeholders can significantly reduce environmental impact and support initiatives to combat climate change (Karvonen, et al., 2016, pp. 3735-3743). Moreover, the combination of EVs with renewable energy sources can lead to cost savings for EV owners due to cheaper power pricing and incentives such as feed-in tariffs and net metering. Additionally, integrating renewable energy with EVs contributes to sustainable development by fostering clean energy infrastructure, creating green jobs, and supporting economic growth. In summary, leveraging the synergies between electric transportation and clean energy sources can effectively lower carbon emissions, enhance energy security, and advance sustainable development in the transportation industry (Andwari, et al., 2018, pp. 1-14).

Threats

Competition from Internal Combustion Engine Vehicles

The transition to electric vehicles (EVs) faces significant challenges amidst the ongoing dominance of internal combustion engine (ICE) vehicles in the automobile market. While EVs have gained popularity, the established infrastructure for ICE vehicles, including production facilities and refueling stations, remains a ma-

jor obstacle (Čekerevac, Dvořák and Prigoda, 2022, pp. 49-58). Consumer perceptions of ICE vehicles as more convenient due to longer driving ranges and quicker refueling times also contribute to reluctance in adopting EVs (Reitz, et al., 2020, pp.3-10). Additionally, the historical advantage of ICE vehicles in terms of price and performance further hinders EV adoption (Liu, et al., 2021, pp. 5-8).

Concerns such as range anxiety and limited charging infrastructure exacerbate consumer hesitancy towards EVs (Mei, et al., 2023, pp. 1875-1879). To overcome these barriers, stakeholders must employ various strategies, including incentivizing EV purchases, expanding charging infrastructure, and enhancing consumer education (Axsen and Kurani, 2013, pp. 532-543). Despite the benefits EVs offer, such as lower operating costs and reduced emissions, collaborative efforts are necessary to overcome challenges and promote widespread EV adoption (Karvonen, et al., 2016, pp. 3735-3743; Singh, Paul and Pandey, 2023, pp. 2-10).

Battery Supply Chain Risks

The electric vehicle (EV) sector faces significant supply chain risks primarily due to its reliance on lithium-ion batteries, as highlighted by recent research. These risks, categorized as part of the external environment, stem from various factors such as price volatility of battery ingredients like nickel, cobalt, and lithium, which can impact production costs and subsequently affect EV affordability and demand (Kumar, et al., 2023, pp. 744-747; Öztürk, Chen and Yildizbasi, 2024, pp. 1487-1505). Material shortages due to supply limitations or geo-



political events pose another risk, potentially hindering battery production and EV growth (Barman, Dutta and Azzopardi, 2023, pp. 1-13). Additionally, issues with manufacturing capacity and scalability of battery production may lead to supply shortages and extended lead times for EV manufacturers (BloombergNEF, 2023, pp. 1-24). To mitigate these risks, stakeholders in the EV sector need to strengthen supply chain resilience by diversifying sources of battery materials, negotiating long-term supply contracts, investing in local manufacturing capacity, and exploring alternative battery chemistries (Barman, Dutta and Azzopardi, 2023, pp. 1-20; Rajaeifar, et al., 2022, pp. 1-14). Research and development initiatives aimed at enhancing battery performance and recycling components are also crucial for long-term sustainability (Bupesh, Raja and Kavvampally, 2021, pp. 1-6). Overall, addressing supply chain risks related to battery materials requires proactive measures and technological innovation to ensure the continued growth and viability of the EV industry.

Regulatory Uncertainty

The electric vehicle (EV) market confronts significant challenges stemming from regulatory uncertainty, impacting automakers, consumers, and stakeholders alike. Fluctuating government policies and incentives across different regions create unpredictability, affecting investment decisions, customer demand, and technological advancement (Morton, Anable and Brand, 2014, pp. 125-138; Nekmahmud, et al., 2022, pp. 1-5). Changes in tax credits, rebates, or subsidies can sway consumer preferences, particularly in areas where financial

incentives heavily influence EV adoption. Moreover, evolving regulatory frameworks, such as emissions targets and fuel efficiency standards, require manufacturers to adapt vehicle design, technology adoption, and production processes, potentially impacting costs and profitability (Morton, Anable and Brand, 2014, pp. 125-138). Long-term planning and investment initiatives, including R&D projects and charging infrastructure, are hindered by regulatory ambiguity, deterring stakeholders from committing resources without clear signals on outcomes or returns on investment (Marcos, et al., 2021, pp. 1-4).

Addressing these challenges requires policymakers to establish clear, transparent, and consistent regulatory frameworks that support long-term investment and innovation in the electric car industry. Collaboration among government bodies, businesses, and advocacy groups is essential to develop coherent policies that stimulate EV adoption, enhance consumer demand, and facilitate the transition to sustainable transportation modes (Auza, et al., 2023, pp. 1-20). In essence, mitigating regulatory uncertainty is crucial for fostering market stability and growth in the electric car industry, benefiting all stakeholders involved.

Discussion

The results of the literature research indicate that marketing strategies for electric vehicles (EVs) are significantly shaped by the application of SWOT analysis. Companies may create strategic plans that leverage their advantages while reducing potential risks by using SWOT analysis to identify their internal

strengths and weaknesses as well as external opportunities and threats. An outstanding advantage noted across various studies is the robust reputation and inventiveness demonstrated by specific electric vehicle manufacturers. Businesses such as Tesla have effectively used their brand image to obtain a competitive advantage in the market, drawing in eco-aware customers and establishing themselves as frontrunners in the electric vehicle sector. However, limitations including expensive production costs and constrained scalability have been noted as major obstacles for EV manufacturers. Even though some of these problems have been addressed by technology improvements, businesses still need to innovate and improve their manufacturing methods to stay competitive. Addressing the restricted driving range of EVs requires a comprehensive strategy encompassing advancements in battery science, expansion of charging infrastructure, legislative support, and innovative solutions like battery swapping and V2G technology. Overcoming these limitations can make EVs more competitive compared to conventional vehicles and significantly contribute to reducing greenhouse gas emissions and mitigating climate change effects (Giansoldati, et al., 2019, pp. 1002–1012). For businesses in the sector, the rising environmental consciousness and government incentives for EV adoption offer substantial prospects. Businesses can expand their consumer base and increase demand for their products by integrating environmental ideals into their marketing strategy and taking advantage of financial incentives like tax credits and subsidies. The stability of the

electric vehicle market is at risk from threats including economic instability and regulatory changes. Businesses have to keep a careful eye on government regulations and market developments to adjust their plans in a way that minimizes risks and ensures long-term viability. All things considered; the results highlight how crucial strategic planning is to the EV sector. Through consistent SWOT analysis and integration of the resulting insights into their decision-making procedures, strategic plans, research and development, organizations can enhance their ability to leverage market opportunities, increase their consumer base, and mitigate potential risks.

Future Recommendation

The automotive sector is rapidly evolving, demanding continuous monitoring and adaptation to meet shifting consumer preferences. Frequent SWOT studies offer crucial insights into emerging trends, technological advancements, and competitive dynamics. To stay ahead, industry stakeholders must invest in research and development, leveraging cutting-edge technologies like Artificial Intelligence (AI), Internet of Things (IoT), and advanced batteries to enhance EV performance and differentiate their products in the market. Collaborative efforts among industry players, governmental bodies, and educational institutions are essential to overcome shared obstacles and drive EV adoption. Proactive engagement with legislators is vital for shaping policies and infrastructure investments conducive to EV expansion. Dispelling myths, addressing range anxiety, and educating consumers about



EV benefits are pivotal for increasing acceptance. This can be achieved via advertisements that address these issues. Adopting sustainable practices throughout the EV lifecycle, including production and recycling, is imperative for minimizing environmental impact. Exploring opportunities for market diversification and international expansion through strategic alliances can further drive EV market growth. By implementing these strategies in tandem with insights from SWOT analysis, industry practitioners can accelerate the transition towards a sustainable and electrified transportation future.

Conclusion

The comprehensive study of the SWOT framework offers valuable insights into the automobile industry's approach to marketing electric vehicles (EVs). By identifying strengths, weaknesses, opportunities, and threats, stakeholders can develop targeted strategies to enhance EV competitiveness and increase consumer acceptance. EVs present significant benefits, including zero emissions, lower operating costs, and ongoing techno-

logical advancements. However, challenges such as limited driving range and high initial costs must be addressed. Opportunities for EV marketing include integration with renewable energy sources and advancements in charging technology, while threats from internal combustion engine vehicles persist. To mitigate risks and encourage widespread EV adoption, industry collaboration, government initiatives, and strategic planning are essential. Prioritizing consumer education, charging infrastructure development, and incentives for EV materials can further promote adoption.

Integrating SWOT analysis into strategic initiatives will accelerate EV adoption, unlocking the full potential of sustainable transportation and benefiting the environment and society. This study emphasizes the importance of using the SWOT framework to navigate the complexities of EV marketing, highlighting strengths and opportunities while addressing weaknesses and threats. Effective use of this framework can significantly boost EV adoption, promoting sustainable transportation and environmental benefits.

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